Strategic planning and implementation is a continuous process at UIC with recent major campus level planning committees addressing diversity, sustainability, global excellence, healthcare workforce development, student success, facilities and landscaping, and information technology.

These planning projects and the work of a special task force provided the context and stakeholder perspective for our recent report, *Focusing on Urban Excellence: A Vision for Achieving Excellence at Chicago's Public Research University*. This report was prepared in response to a request by University of Illinois Vice President for Academic Affairs Christophe Pierre on behalf of President Easter and the Board of Trustees to “complete a strategic plan to guide academic investments and resource allocations and reallocation over the next three years.”

The “Focusing on Urban Excellence” report provides a snapshot of the planning cycle, detailing current activities and future commitments on a three year time horizon, organized around three broad strategic objectives:

- Student Success to Meet Societal Needs
- Translational, Entrepreneurial and Engaged Research
- Institutional Sustainability

[Read the full report at www.uic.edu/depts/oaa/strategic_plan/](www.uic.edu/depts/oaa/strategic_plan/)
Planning at UIC progresses through four phases: development of a vision and priorities, decision-making about resource allocation, implementation, and evaluation. Whereas most visioning begins at the campus level to assure a unity of purpose, most decision making occurs in the colleges where it is contextualized.

This collaborative process is referred to as the UIC Shared Governance Planning Cycle.

Mission of the University of Illinois at Chicago

- To create knowledge that transforms our views of the world and, through sharing and application, transforms the world.
- To provide a wide range of students with the educational opportunity only a leading research university can offer.
- To address the challenges and opportunities facing not only Chicago but all Great Cities of the 21st century, as expressed by our Great Cities Commitment.
- To foster scholarship and practices that reflect and respond to the increasing diversity of the U.S. in a rapidly globalizing world.